| VOICE | 0F | A | W0 | MA | N |
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MATERIAL

- Women in the workplace: insights and barriers
- Vulnerability vs Emotional Intelligence
- Watch ted talk The Power of Vulnerability
- Read article
- The Power of Vulnerability Sharing your story can be scary, but it can also help create massive change. BY MEKITA RIVASPUBLISHED: MAR 22, 2021
- Self assessment questionnaire (homework discussion)
- How women traits could empower leadership effectiveness

2

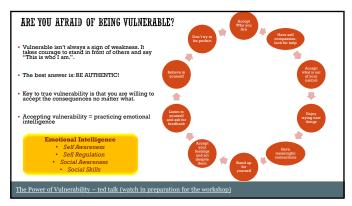
WOMEN IN THE WORKPLACE

- Some statistics and insights
- Fortune 500 companies, only 8.8% have women CEOs
- Next set of millennials having the most educated group of women in history, it shall not be surprising that 1 out of every 3 organizations will have women at leadership positions by 2025.
- Just a decade ago, about 24% of all dentists were women.
- Figure in 2021 was closer to 35%, and the number of women graduating from dental school nearly equals men.
- Women make up between 48% (Russia) to 75% (Finland) of the dentist workforce.
- In the United States, women hold just 18% of dental school dean position;
- graduate qualifications and the average annual income of full-time, selfemployed women was 37% lower than the income of full-time, selfemployed men, which clearly demonstrates the persistence of the gender wage gap.

"Women are woefully underrepresented in leadership, academically and professionally"

"Not only does gender bias influence how potential patients perceive a woman dentist, but also the way the dentist sees herself and how she advertises her practice. Often, women are hesita to emphasite how they are different from their male counterparts, instead feeling compelled to try to assimilate to the status quo"

| WOMEN IN THE WORKPLACE |
|---|
| Barriers |
| A lack of self-promotion has a reciprocal effect Since = "No inedestring computerey" Effective = "mainterpressed" |
| "Organizational culture" and "Work-family balance/conflict" Long hours work, absence Zoin in the family house |
| Self assessment, cultural influences Oender stere-trype Ovende bisses |
| Language and approach used "Auting for permission" "Develoing" shared opinion |
| |
| Source: June 30 2021 Research. Dr. Rosallen van 't Foort-Diepeveen LLM. Dr. Alkaterini Argyrov LLM Prof. dr. Tineke Lambooy LLM. Others. |



5

Become comfortable with your emotions Overcome adversity and become more resilient Depth in your relationships. Live your life with more honesty and intention. Annih Estate for brain white the print state of the form and in the form and

| YOU HAVE THEM!! | UNIQUE POWERS FOR THE ROLE OF A LEADERUSE |
|--|---|
| • First let's ta | |
| | aviors characterize effective leaders? |
| Does effect | ctive leadership consist of the resolute execution of authority, the ability and inspire others, or skill in motivating teams to engage in ive efforts? |
| collaborat | ive efforts? |
| "Given such cross-pressures, finding an appropriate and effective leadership style is challenging. A Study of Fratme 1000 female | LEADERSHIP EFFECTIVENESS = LEADERSHIP STYLE |
| Fortune 1000 female executives found that 96% rated as critical or fairly | WOMEN LEADERSHIP STYLE = MORE EFFECTIVE |
| important "developing a style with which male managers are | |
| comfortable" comm kindi | WOMEN umal, manifesting ness, concern for ra, warmth, and gentleness |

EFFECTIVE LEADERS

- 1. Interpersonal communication
- 2. Active listening
- 3. Goal setting
- 4. Diplomacy
- 5. Conflict Resolution
- 6. Motivation
- 7. Decisiveness
- 8. Empathy



8

Community-driven thinking Ethical decision-making Often more organized / manage their time more effectively. More focused and driven when perfecting their craft and growing the business Generally, gentler helping with dental anxiety Empathetic and trustworthy

| | | ALL TO CTION Answer the questions after |
|----|--|--|
| A. | From the different aspects discussed on Vulnerability, which ones do you practice the most? How do you see it affecting your relationships? | watching the video and bring to the workshop |
| В. | From the different aspects discussed on Vulnerability, which ones do you practice the least? How do you believe they could affect your career? | - |
| C. | In the Dental career you are aspiring to join, what challenges you think you will face? How could the discussions held during this module help you be more successful? | |
| D. | Do you believe you have any blind spot on what has been discussed? What would you do to identify them and work on them? | |
| | | |

BACK UP

11

SOME STUDIES SHOW

- Using appropriate measures of financial performance for the period 1996 to 2000, Catalyst (2004) found that the companies in the top quartile of representing women among their executives had substantially better financial performance than the companies in the bottom quartile;
- A more sophisticated study related the percentage of women in the top minagement teams of the companies in the fortune that the percentage of the companies in the fortune (Krishnan & Park, 2009). These researchers took into account numerous control variables such as company size and industry percentages of women in their top management groups had better financial performance.
- Similar studies on large U.S. companies have revealed positive relationships between the percentage of women on boards of directors and financial performance in the 1990s (Carter, Simkins, & Simpson, 2003; Erhardt, Werbel, & Shrader, 2003).

| Top executive business positions | |
|--|---|
| ■ Major read | son. # Minor reason. = Not a reason. |
| Women are held to higher standards than men | 43 22 53 |
| Many businesses aren't ready to hire women for top executive positions | 43 24 31 |
| Family responsibilities don't leave time for running a major corporation | 23 35 40 |
| Women don't have access to the same kinds of connections as men | 0 27 61 |
| Women are less likely to ask for promotions and reises | 33 47 |
| Women aren't tough enough for business | 22 60 |
| Women don't make as good managers as men 7 1 | 54 77 |
| | |
| High political offices | |
| | . # Minor reason - Not a reason |
| | Minor research - Not a research |
| ■ Major reason Women are held to higher standards | |
| Major reason Women are held to higher standards Than men Many Americans aren't ready to elect | 38 24 26 |
| Milejor reason Women are held to higher standards than item Meny Americans aren't reedy to elect a somet to higher office. Women who are active in politics get. | 30 24 36 37 29 33 27 35 40 |
| Major reason Women are held to higher standards Dan men Meny Americans aren't resely to elect a woman to higher office Women who are active in politics get leas support from party leaders | 38 34 36 37 29 33 27 31 40 9 32 46 |
| Whene are held to higher standards. Standards than new. Many Americans aren't read to sleet. Women as women to higher diffice. Women who are active in pullics get less support from party seaders. Fever women have the experience. Family responsibilities dunt for other for youtcome. | 38 34 36 37 29 33 27 31 40 9 32 46 |
| Women are held to higher sealers. Women are held to higher sealers than me. Meny Americans servit medy to skets a someth skept of the higher office. Women who are active any policy part state support from party basis Fearer women from the sealers any fearer women from the sealers any fearer women from the sealers. Fearer women from the sealers and fearer sequents. Sealers any policy and Sealers and Sealers and Sealers and Sealers and Sealers and Sealers and Sealers and Sealers and | 30 34 36 37 32 32 33 40 30 32 46 7 32 46 |